• Diversity
• Development
• Relationships
• Finances
• Affordability
• Student Debt
• Enrollment
• Academics
• Diversity
• Development
• Relationships
• Finances
• Affordability
• Student Debt
• Enrollment
• Academics
every color is BEAUTIFUL
Delaware Will Shine
CREATING OUR FUTURE
Enrollment

Fall 2015

Applications: 26,825
Admissions: 16,490
Enrollment: 4,098
Enrollment

Undergraduate (Newark)

<table>
<thead>
<tr>
<th>Year</th>
<th>Undergraduate (Newark)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2011</td>
<td>16,340</td>
</tr>
<tr>
<td>2012</td>
<td>16,709</td>
</tr>
<tr>
<td>2013</td>
<td>17,412</td>
</tr>
<tr>
<td>2014</td>
<td>17,575</td>
</tr>
<tr>
<td>2015</td>
<td>17,412</td>
</tr>
</tbody>
</table>

Freshmen (Newark)

<table>
<thead>
<tr>
<th>Year</th>
<th>Freshmen (Newark)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2011</td>
<td>3,914</td>
</tr>
<tr>
<td>2012</td>
<td>3,817</td>
</tr>
<tr>
<td>2013</td>
<td>3,806</td>
</tr>
<tr>
<td>2014</td>
<td>4,179</td>
</tr>
<tr>
<td>2015</td>
<td>4,098</td>
</tr>
</tbody>
</table>
Retention
(First to Second Fall)

(National average is for four-year public institutions with 50%-75% acceptance rate.)
Graduate Degrees
(% of all degrees, 2013)

108 Research Universities

(Carnegie Foundation classification as “very high research activity”)

UD
19%
Diversity

Underrepresented Minority Enrollment

(Newark undergraduates)
Diversity

Freshman Minority Enrollment
(Newark campus)

Undergraduate Minority Enrollment
(Newark campus)

African American
Hispanic

2011 2012 2013 2014 2015

2.7% 4.5% 5.5% 4.6% 4.9%
6.7% 7.6% 9.1% 7.9% 7.8%

2011 2012 2013 2014 2015

4.4% 4.6% 4.9% 5.1% 5.3%
5.8% 6.1% 6.8% 7.1% 7.4%
Diversity

Freshman Minority Enrollment
(Newark campus)

Undergraduate Minority Enrollment
(Newark campus)

African-American
Hispanic

African-American
Hispanic

2011  2012  2013  2014  2015

106  171  209  194  200

2011  2012  2013  2014  2015

726  763  834  881  926

941  1,015  1,144  1,236  1,299

0  50  100  150  200  250  300  350  400

0  200  400  600  800  1,000  1,200  1,400

0  1,000  2,000  3,000  4,000
Diversity

Retention Rate
(Fall 2014 to Fall 2015)

- Asian: 96.1%
- African American: 90.2%
- Hispanic: 89.1%
- White: 92.7%

6-Year Graduation Rate
(2009 cohort)

- Asian: 82.7%
- African American: 77.8%
- Hispanic: 72.4%
- White: 75.3%
Relationships
STEM degrees
(as % of Bachelor’s Degrees)
Research
(Sponsored Expenditures, in Millions)

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>$95.3</td>
<td>$98.0</td>
<td>$104.0</td>
<td>$103.0</td>
<td>$121.9</td>
<td>$135.0</td>
<td>$140.0</td>
<td>$141.7</td>
<td>$137.8</td>
<td>$137.0</td>
</tr>
</tbody>
</table>

*estimate
Development

2011-2015

Raised:
• $300+ million

Created:
• 134 endowed scholarships,
• 24 graduate fellowships,
• 13 endowed faculty positions
Endowment
(incl. Funds Invested as Endowment, in Billions)

$1.4, $1.3, $1.0, $1.1, $1.3, $1.2, $1.3, $1.5, $1.5
Administration
(Full-time management per 1,000 students, 2013)

UD
27.6

108 Research Universities

(Carnegie Foundation classification as “very high research activity”)
# Administration

*(Full-time management per 1,000 students, 2013)*

<table>
<thead>
<tr>
<th>University</th>
<th>Management per 1,000 Students</th>
</tr>
</thead>
<tbody>
<tr>
<td>Colo. State Univ.</td>
<td>4.0</td>
</tr>
<tr>
<td>Virginia Polytechnic</td>
<td>5.6</td>
</tr>
<tr>
<td>U. Mass Amherst</td>
<td>7.4</td>
</tr>
<tr>
<td>U. Md. College Park</td>
<td>9.5</td>
</tr>
<tr>
<td>Rutgers New Brunswick</td>
<td>12.2</td>
</tr>
<tr>
<td>UNC Chapel Hill</td>
<td>14.4</td>
</tr>
<tr>
<td>U. Conn.</td>
<td>18.1</td>
</tr>
<tr>
<td><strong>MEDIAN</strong></td>
<td><strong>26.7</strong></td>
</tr>
<tr>
<td>University of Delaware</td>
<td>27.6</td>
</tr>
<tr>
<td>Penn State Main Campus</td>
<td>31.1</td>
</tr>
<tr>
<td>George Washington Univ.</td>
<td>32.1</td>
</tr>
<tr>
<td>Boston University</td>
<td>42.4</td>
</tr>
<tr>
<td>U. Va. Main Campus</td>
<td>49.2</td>
</tr>
<tr>
<td>Univ. of Michigan Ann Arbor</td>
<td>50.1</td>
</tr>
<tr>
<td>Univ. of Pittsburgh</td>
<td>50.7</td>
</tr>
<tr>
<td>Cornell University</td>
<td>55.9</td>
</tr>
<tr>
<td>Carnegie Mellon Univ.</td>
<td>121.2</td>
</tr>
<tr>
<td>Univ. of Pennsylvania</td>
<td>151.4</td>
</tr>
<tr>
<td>Calif. Inst. of Technology</td>
<td>299.9</td>
</tr>
</tbody>
</table>
General Faculty

Acting President Nancy M. Targett

October 5, 2015