Delaware Will Shine
Creating Our Future

University of Delaware Strategic Planning Initiative

www.udel.edu/shine
Delaware Will Shine
CREATING OUR FUTURE

In the year ahead, leading thinkers from outside the University will be invited to campus to help inspire our next steps forward.

Share your nominations

What words come to mind when you think of the UD of the future?
Submit

Submit your thoughts and ideas
Email us today

Our Timetable

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Executive Committee

Charlie Riordan
Deputy Provost for Research and Scholarship; Professor of Chemistry and Biochemistry

Tracey Bryant
Director, Research Communications

James Jones
Professor of Psychological & Brain Sciences; Director, Center for the Study of Diversity

Debra Hess Norris
Henry Francis du Pont Chair in Fine Arts; Chair, Department of Art Conservation

Rick Andrews
Deputy Dean, Lerner College; Professor

Bahira Trask
Professor, Human Development & Family Studies

Nancy Targett
Dean, College of Earth Ocean & Environment; Professor

Peggy Bottorff
Associate Provost; Chief of Staff

Ismat Shah
Professor of Materials Science and Physics & Astronomy

Lynn Snyder-Mackler
Alumni Distinguished Professor of Physical Therapy

Donald Sparks
S. Hallock du Pont Professor of Plant and Soil Sciences; Director, Delaware Environmental Institute

Paul Brewer
Professor of Communications

Kristi Kiick
Deputy Dean, College of Engineering; Professor of Materials Science & Engineering

Matt Kinservik
Vice Provost for Faculty Affairs; Professor of English

Nancy Brickhouse
Deputy Provost for Academic Affairs; Professor, Education

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Report Delivered in Winter/Early Spring 2015

Inspirational  

Attainable  

Implementable  

Sustainable
Charge: Identify areas of state, national or global significance where UD is best positioned to engage via consequential research, teaching and service initiatives using existing resources, new and existing alliances, and where we have reasonable opportunities on which to capitalize.
Grand Challenges/Great Debates/Big Ideas

Working Group

Mike Bowman
Associate Director, Office of Economic Innovation and Partnerships

Bintong Chen
Professor, Department of Business Administration; Director, Institute for Financial Services Analytics

Rachel Davidson
Professor, Department of Civil and Environmental Engineering

Marsha Dickson
Chair, Department of Fashion and Apparel Studies

Jennifer Wood Eddy
Doctoral Student, College of Arts and Sciences

Thomas Epps
Thomas and Kipp Gutshall Associate Professor of Chemical and Biomolecular Engineering

Liz Farley-Ripple
Assistant Professor, School of Education

Colette Gaiter
Associate Professor, Department of Art

Cole Galloway
Professor, Department of Physical Therapy

Mckay Jenkins
Cornelius A. Tilghman Professor of English

John Koshy
Master’s Student, College of Engineering

Chris Lucier
Vice President for Enrollment Management

Hilary Mead
Researcher, Delaware Education Research and Development Center

Blake Meyers
Chairperson, Department of Plant and Soil Sciences

Matt Oliver
Assistant Professor, School of Marine Science and Policy

Michelle Rodgers
Associate Dean, College of Agriculture and Natural Resources; Director, Cooperative Extension Service

Joel Rosenthal
Assistant Professor, Department of Chemistry and Biochemistry
Sustaining and Accelerating the Advance

Co-Chairs:

Rick Andrews, Deputy Dean, Alfred Lerner College of Business and Economics; Professor, Department of Business Administration

Bahira Trask, Professor, Department of Human Development and Family Studies

Charge: Assess the University’s current strategic plan to identify successes and unfinished initiatives that should be abandoned or propagated into the future.
Sustaining and Accelerating the Advance

Working Group

Ravi Ammigan
Director, Office for International Students and Scholars

Doug Buttrey
Professor, Department of Chemical and Biomolecular Engineering

Cesar Caro
Doctoral Candidate, Department of Physics and Astronomy

Bob Hampel
Professor, School of Education

Muqtedar Khan
Associate Professor, Department of Political Science and International Relations

Chris Knight
Associate Professor, Department of Kinesiology and Applied Physiology

Francis Kwansa
Associate Professor, Department of Hotel, Restaurant, and Institutional Management

Kent Messer
Unidel Howard Cosgrove Chair for the Environment; Director, Center for Experiential and Applied Economics

Lynnette Overby
Professor of Theatre; Chair, UD Community Engagement Commission

Karen Rosenberg
Professor, Department of Anthropology

John Sawyer
Associate Provost, Office of Institutional Research and Effectiveness

Art Trembanis
Associate Professor, School of Marine Science and Policy

Patricia Plummer Wilson
Vice President and Chief of Staff, Office of the University President
Models for the New American Research University

Co-Chairs:

Kristi Kiick,
Deputy Dean, College of Engineering

Matthew Kinservik,
Vice Provost for Academic Affairs

Charge: Reflect on best practices and emerging opportunities and to consider new, innovative and effective options concerning institutional organization, curriculum and delivery, and resource utilization.

Four subgroups:

Academic Organization    Curriculum and Delivery    Infrastructure    Resource Analysis
Models for the New American Research University

Working Group

ACADEMIC ORGANIZATION:

Jack Baroudi
Associate Dean for Graduate and Executive Programs; Professor, Department of Accounting, Lerner College of Business and Economics

Jennifer Buckley
Assistant Professor, Department of Mechanical Engineering

Christopher Castillo
Doctoral Candidate, Department of Mathematical Sciences; President, Graduate Student Government

Clara Chan
Assistant Professor, Geological Sciences

Iain Crawford
Professor, Department of English; Director, Office of Undergraduate Research and Experiential Learning

Tanya Gressley
Associate Professor, Animal and Food Sciences

Danielle Imhoff
Undergraduate Student (Senior), College of Arts and Sciences

Robin Marks
Associate Director, Career Services Center

Mary Ann McLane
Professor, Department of Medical Laboratory Sciences

Tony Middlebrooks
Associate Professor, School of Public Policy and Administration

Jeanette Miller
Associate Director, Delaware Environmental Institute

Beth Morling
Associate Professor, Psychological and Brain Sciences

Dana Veron
Associate Professor, Department of Geography and School of Marine Science and Policy

Carol Vukelich
L. Sandra and Bruce L. Hammonds Professor in Teacher Education, School of Education; Director, Delaware Center for Teacher Education
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CURRICULUM AND DELIVERY:

Jose Aviles
Director, Admissions

Kristin Bennighoff
Senior Associate Director, Honors Program

Emily Bonistall
Doctoral Student, Department of Sociology and Criminal Justice

Jim Broomall
Associate Vice Provost, Professional and Continuing Studies

Meredith Chapman
Director, Digital Communications

Claire Griffiths
Undergraduate Student (Senior), College of Engineering

Fred Hofstetter
Professor, School of Education and School of Music

Paul Hyde
Manager, Academic Technology Services, Information Technologies

Kathleen Kerr
Executive Director, Residence Life and Housing

Del Levia
Professor, Department of Geography

Christopher Meehan
Bentley Systems Inc. Chaired Professor of Civil and Environmental Engineering

John Pelesko
Professor and Chair, Department of Mathematical Sciences

Amy Shober
Assistant Professor, Plant and Soil Science

David Wilson
Interim Associate Dean, College of Arts and Sciences; Associate Professor, Department of Political Science and International Relations
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Working Group

**INFRASTRUCTURE:**

**Titus Awokuse**  
Chairperson, Department of Applied Economics and Statistics

**Mohsen Badiey**  
Deputy Dean, College of Earth, Ocean, and Environment

**Alan Brangman**  
Vice President, Facilities and Auxiliary Services

**Jeffrey Caplan**  
Director, Bio-Imaging Center, Delaware Biotechnology Institute

**Jason Cash**  
Deputy CIO, IT-Network & Systems Services

**Charles Garbini**  
Lab Coordinator II, Materials Science

**Michael Gladle**  
Director, Environmental Health and Safety

**Christina Hudson**  
Director, Planning Operation Office of Executive Vice President

**John Jungck**  
Professor, Department of Biological Sciences; Director, Dupont Science Learning Laboratories, Interdisciplinary Science and Engineering Laboratory

**Kelvin Lee**  
Director, DE Biotechnology Institute

**Sandra Millard**  
Associate Director, Public Services, University of Delaware Library

**Gerald Poirier**  
Laboratory Manager, Delaware Environmental Institute

**Darcy Reisman**  
Assistant Professor and Academic Director, Neurologic and Older Adult Clinic, Department of Physical Therapy

**Trudy Riley**  
Assistant Vice Provost, Research Office

**Wendy Smith**  
Associate Professor, Department of Business Administration

**Scott Stevens**  
Director, English Language Institute

**Frank Warren**  
Assistant Director, Animal Care Program, Office of Laboratory Animal Medicine
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Working Group

RESOURCE ANALYSIS:

John Barnshaw
Director, Higher Education Consortia, Office of Institutional Research and Effectiveness

Beth G. Brand
Development Office

Sharmayne Burnes
Business Officer, College of Earth, Ocean, and Environment

Doug Doren
Associate Dean for Research, College of Arts and Sciences

Jim Falk
Director, Marine Advisory Service

Kenneth Jones
Alumnus, Business and Economics ’80, Alumni Association

Bethany Hall-Long
Professor, School of Nursing

Katie Holden
Financial Analyst, Office of the Provost

Xiaoxia Lou
Assistant Professor, Department of Finance

Angelo Maurelli
Senior Associate Director, Athletics

Julie McGee
Curator of African American Art, University Museums

Jeffrey Palmer
University Registrar

Paul Pusecker
Senior Business Officer, College of Arts and Sciences

Tripp Shenton
Chairperson, Department of Civil and Environmental Engineering

Yushan Yan
Distinguished Engineering Professor and Associate Dean, Research and Entrepreneurship, College of Engineering
Grand Challenges/Great Debates/Big Ideas

- Educating the 21st-Century Citizen
- Fostering Health and Well-Being
- Building a Sustainable Economy and Broadening Prosperity
- Innovating Energy and Environmental Solutions
- Empowering All People and Bridging Opportunity Divides

Concept Paper 1.0 Available online
Core Values

- Innovation/Creativity
- Engagement
  (in different forms—with teaching, students, community—and as a two-way process)
- Multidisciplinary approach
- Teamwork/Collaboration
- Integrity/Accountability
- Fairness/Equality/Respect
- Diversity and Inclusion (in faculty, staff, students, ideas)
Questions

- Do you have any overall comments on the themes?
- Are we missing major themes?
- Do you see yourself fitting into the themes?
- Who else should we be talking to?
Thought Leaders Lecture Series

September 29th

Pat Harker, UD President
*Making Sense of Higher Ed’s Future*

October 13th

Richard Tapia, Director, Center for Excellence & Equity in Higher Education, Rice University
*The Diversity Crisis in Higher Education: The Need for New Understanding and New Leadership*

October 30th

Pamela Matson, Dean, School of Earth Sciences, Stanford University
*Challenges & Opportunities for Sustainability Transition: The Role of Universities in Leading Change*

March 5th

Earl Lewis, President, The Mellon Foundation
*To Be Announced*